



OFFICE OF THE ATTORNEY GENERAL

**ATTORNEY GENERAL-ELECT
TRANSITION EXPENDITURE REPORT**

Karl A. Racine
Attorney General for the District of Columbia
March 31, 2015

On November 2, 2010, an overwhelming majority of District voters, acting by referendum, approved a Council-enacted amendment to the District of Columbia Home Rule Act to make, for the first time, the Attorney General of the District of Columbia an elected office. The Council also enacted amendments to local District law designed to establish the Office of the Attorney General (OAG) as an independent agency. Previously, the Attorney General had been appointed by, and operated under the direction of, the Mayor. The overall purpose of the Attorney General Act and the attendant changes to the Home Rule Act was to elevate and strengthen the position of the Attorney General, ensure the position's independence, and significantly enhance the Attorney General's ability to serve the public interest in an objective and independent fashion.

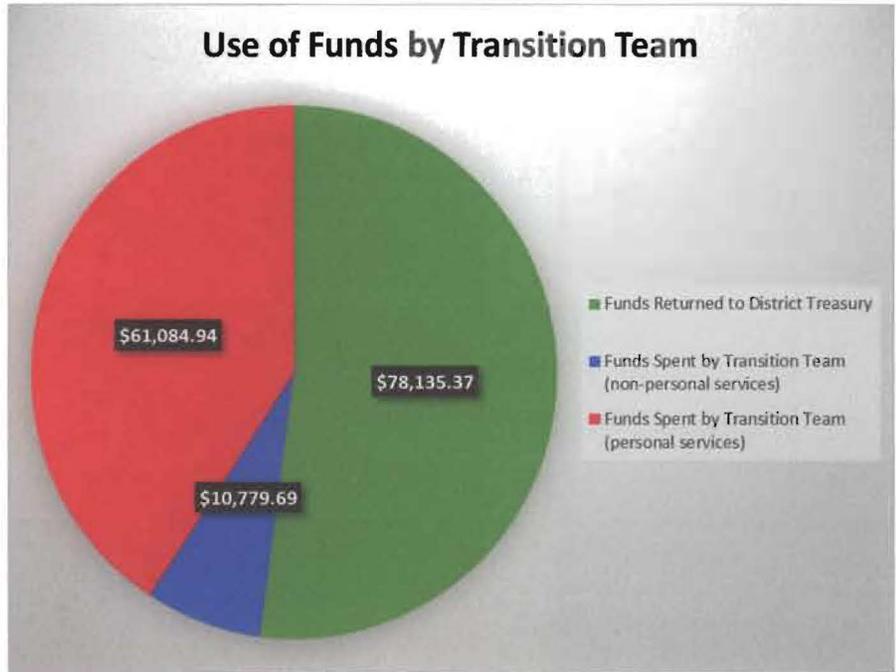
The Council and the voters believed that the Attorney General Act was needed to make it clear "that the responsibility of the Attorney General is to serve the citizens of the District," and to codify the Attorney General's clear institutional independence. In effect, the Attorney General's office is now co-equal with the Office of the Mayor and the Council of the District of Columbia, and thus now stands as an essential check and balance in the District's governmental structure.

On November 4, 2014, the District of Columbia held its first election for Attorney General and Mr. Karl A. Racine was elected, winning all eight wards, virtually all precincts (133 of 143 precincts), and representing all demographics. As Attorney General-Elect, Mr. Racine immediately assembled a transition team to evaluate the strengths and weaknesses of the OAG and to develop an action plan to stand up an independent agency that would serve the District of Columbia's interests objectively and independently.

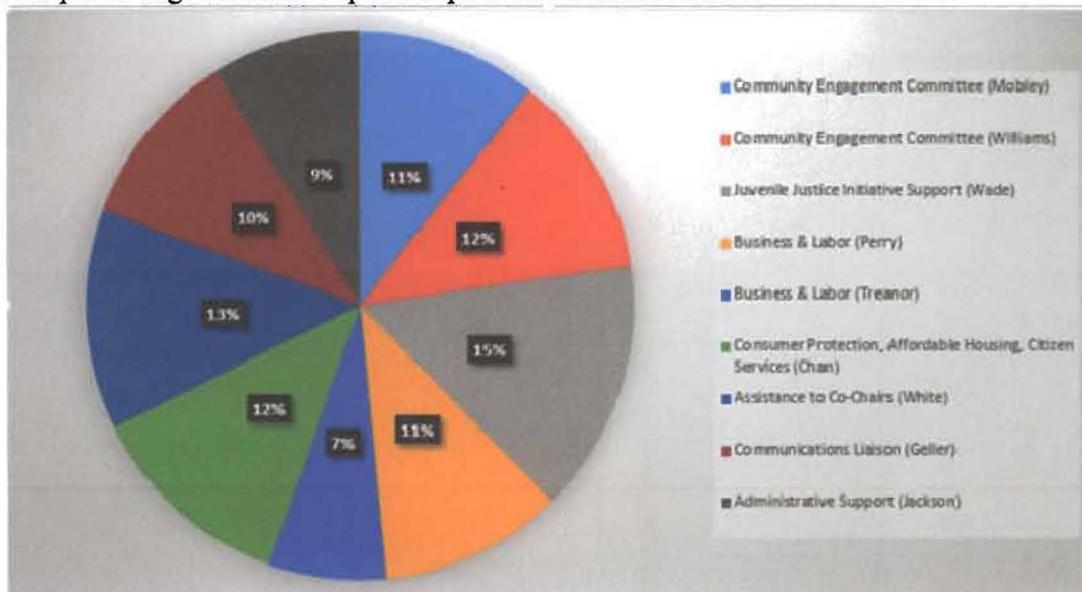
Mr. Racine named two well-established local attorneys, Natalie O. Ludaway, the then-managing member of Lefwich & Ludaway, LLC and Pauline Schneider, Special Counsel to the D.C. office of Ballard Spahr, LLP, as Transition Team Co-Chairs and Kim M. Whatley, as the Transition Director. All three worked on the transition on a pro-bono basis at no cost to the residents of the District of Columbia.

Mr. Racine also established four transition Committees that focused on significant aspects of his campaign: 1) Criminal Justice and Family Issues; 2) Consumer Protection, Housing, and Citizens' Services; 3) OAG' Relations with Business and Labor; and 4) Communications and Community Engagement. Drawing upon his longstanding relationships in the District's legal, business and advocacy communities, Mr. Racine assembled an experienced and talented transition team. More than 75 local attorneys, business leaders, experts, advocates, and OAG staff enthusiastically donated their time and talents to the transition team to support Mr. Racine and OAG in this historic event. (See Attachment 1-List of Transition Team Members)

Although the Council allocated \$150,000 to fund transition team costs, Mr. Racine sought to judiciously use the funds to minimize expense to taxpayers. Because of his well-developed relationships and standing in the community, dozens of transition team participants provided pro bono assistance enabling the transition team to use less than half of the allocated funds. The transition team spent only \$71,864.63 of the \$150,000 allocated, returning \$78,135.37 to the District treasury. Of the funds expended, 86 percent were spent on personal services to support the work of the transition Committees and 14 percent on nonpersonal services. (See Attachment 2- OAG Transition Team Payment Log)



The transition team hired nine individuals to provide administrative, communications and legal support to the transition team and its four Committees. The paid transition team staff included: Pierpont Mobley, Lateefah Williams, Ebony Wade, Keith Perry, Sean Treanor, Simon Chan, Robert White, Marris Geller and David Jackson. Each of the nine individuals the transition team hired brought unique skills, experience and perspective to the process. The transition team Committees focused on the issues and concerns District residents articulated at numerous community engagement forums held during the campaign. As the first Attorney-General Elect, it was important to Mr. Racine that the will of the District residents be clearly communicated and incorporated into the transition process and ultimately into the manner in which OAG provided legal representation and served the residents of the District of Columbia. The chart below reflects the percentage of funds expended per transition staff member.



The Criminal Justice and Family Issues Committee, chaired by Seema Gajwani, Program Officer for Criminal Justice at the Public Welfare Foundation considered ways in which OAG could positively impact juvenile justice and children's services in the District of Columbia. It focused on juvenile justice reform, including options for diversion, rehabilitation, and coordinating re-entry in ways to support the city's efforts to reduce recidivism and end the school-to-prison pipeline. It also addressed community policing, child support and victims' rights. Ebony Wade was hired to provide legal and staff support.

The Consumer Protection, Housing, and Citizens' Services Committee, chaired by Sally J. Greenberg, Executive Director, National Consumers League and Deborah M. Royster, General Counsel, D.C. Office on Aging, examined OAG's existing programs serving District of Columbia residents on issues including consumer protection, affordable housing enforcement, and protection of seniors. The Committee also examined ways to better protect District residents from exploitation and fraud, and examined ways to ensure the availability of affordable housing. Simon Chan was hired to provide legal support to this Committee.

OAG's Relations with Business and Labor jointly chaired by Bo Menkiti, Founder and Chief Executive Officer of The Menkiti Group, Joslyn N. Williams, President, Metropolitan Washington Council AFL/CIO, and Harry Wingo, President, D.C. Chamber of Commerce, considered the OAG's relationship with organized labor and the business community. It examined ways the OAG could positively impact equitable economic growth in the District of Columbia. Its work covered recommendations to clarify regulations to help the District of Columbia sustain an attractive business climate while supporting the needs of working families. Keith Perry and Sean Treanor were hired to provide legal and staff support.

The Communications and Community Engagement Committee was led by Pierpont Mobley of the JPM Group and Lateefah Williams, both longtime community advocates. The purpose of the Communications and Community Engagement Committee was to consider how to better connect OAG with the community it serves. The work of the group considered public information, accessibility, community outreach, and community education.

Robert White provided legal support to the transition team co-chairs, while Marris Geller served as the transition team's communications liaison and David Jackson provided administrative support to the transition team.

In addition to the legal and administrative support staff, the transition team hired a consultant to create a website that allowed District residents to engage with the transition team, volunteer, and learn more about the issues on which the transition team focused. Finally, as a proactive effort to protect and preserve District funds, the transition team hired a consultant to research potential grant opportunities for which OAG could apply in Fiscal Year 2015 and future fiscal years.

Drawing upon the hard work and overwhelmingly pro bono services that most transition team members provided, Attorney General-Elect Racine was able to immediately focus on what would be needed to transform the OAG into the independent and objective Office that 77 percent of District voters favored. Mr. Racine was sworn into office on, January 2, 2015, as the first elected

Attorney General for the District of Columbia. Attorney General Racine will work diligently and tirelessly to implement the recommendations of the transition Committees to better serve District residents, particularly the most vulnerable residents.

ATTACHMENT 1

TRANSITION TEAM MEMBERS

Natalie O. Ludaway, Co-Chair
Pauline A. Schneider, Co-Chair

Eric Angel	Legal Aid Society
Allyson B. Baker*	Venable LLP
Corey Barnette	District Growers, LLC
Leila Batties	Holland & Knight, LLP
Dr. Arlene King Perry	University of the District of the Columbia
John Boardman	AFL-CIO Local 25
Alex Boisclair	Volunteer
Robert Brannum	Former Chair, Ward 5 Democrat
Kenneth Brewer, Sr.	H Street Community Development Corporation
Sabrina Brown	Office of the Attorney General
Gary Butler	Ward 7 ANC
Windy Carson-Smith	DC Federation of Democratic Women
Simon Chan*	Staff, Racine Transition Team
Jerry Clark	Volunteer
Steve Courtien	Building and Construction Trades Council, AFL-CIO
June Crenshaw	Rainbow Response Coalition
Enid Doggett	Communications Consultant
Rev. Lionel Edwards	Washington Interfaith Network
Marlena Edwards	Volunteer
Rufus Felder	Court Services and Offender Supervisor Agency
Daniel Fields	SEIU Local 722
Patricia Mullah Fugere	The Washington Legal Clinic for the Homeless
Charles Gaither	Volunteer
Seema Gajwani*	Chair, Juvenile Justice Committee
Franklin Garcia	DC Latino Caucus, DC Shadow Representative (Elect)
Sally J. Greenberg*	National Consumers League
Laura Hankins	Public Defender Service
Pam Harris	Men and Boys Empowerment
Khristine Heflin	Pathways to Housing DC
Joshua Henline	Fire & Emergency Medical Services Department
Heather Hodges	Neighborhood Legal Services
Jan Holland	Volunteer
Anne Hollander	Office of the Attorney General
Jeri Hughes	Transgender Civic Activist
David Jackson	Staff, Racine Transition Team
Gene Jackson	Office of the Attorney General
Barbara Jones	Volunteer
Elmira Jones	Volunteer
Eric Jones	National Consumers League
Su Sie Ju	Bread for the City
Katherine Kelley	Office of the Attorney General

*Committee Chair

Office of the Attorney General
Karl A. Racine
Attorney General

Eugene D. Kinlow	Volunteer
Sarah Knapp	Office of the Attorney General
Rick Lee	Lee's Florist Shop
Seymandy Lloyd	Women's Wing
Adam Maier	Pathways to Housing DC
Katayoon Majd	Public Welfare Foundation
Frank Malone	100 Fathers and Boys, Inc.
Hannah McElhinny	Public Defenders Service
Bo Menkiti*	Menkiti Group
Pierpont Mobley*	Chair, Community Engagement Committee
Kemi Morten	Attorney
Dana Mozie	Volunteer
Lindsay Neinast	Office of the Attorney General
Daniel Okonkwo	DC Lawyers for Youth
Shaunda Patterson-Strachan	Carlton Fields Jordan Burt
Keith Perry*	Staff, Racine Transition Team
Brian Petruska	LIUNA
Rick Powell	Metro Washington Council AFL-CIO
Marie Racine	University of the District of Columbia
Albrette GiGi Ransom	Ward 5 ANC Elect
Matthew Reese	Lee Memorial Church
Deborah M. Royster*	DC Office of the Aging
Seema Sadanandan	ACLU of the Nation's Capital
Susan Shaffer	Office of the Attorney General
Deborah Shore	Sasha Bruce Youthwork
Yvonne Smith	Volunteer
Bobbi Strang	Transgender Advocate
Emily Tatro	University Legal Services
Donald Temple	Donald Temple, P.C.
Terri Thompson	Volunteer
Sean Treanor*	Staff, Racine Transition Team
Stephanie Troyer	Legal Aid Society
Spillman Truhart	Racine Campaign Coordinator
Ebony Wade	Staff, Racine Transition Staff
Lydia A. Wade	Office of the Attorney General
Sandy Washington	Ward 5 ANC
Trayon White	Department of Parks & Recreation
Liz Wieser	Office of the Attorney General
Nadine Wilburn	Office of the Attorney General
Joslyn Williams*	Metropolitan Washington Council AFL-CIO
Lateefah Williams*	Chair, Community Engagement Committee
Richard Wilson	Office of the Attorney General
Harry Wingo*	DC Chamber of Commerce

*Committee Chair

ATTACHMENT 2

ATTACHMENT 2

AEO PAYMENT REPORT -OAG TRANSITION PAYMENTS

Agy	Approp Year	Vendor Name	Invoice Date	Invoice No	Invoice Description	Trans Amt	Check No	Payment Date	Primary Doc Ke	Ref Doc	Distribution Type	FISCAL_YEAR	FISCAL_MONTH
AEO	2015	ANNE E. HUMMER	1/5/15	100	ANNE HUMMER_100	\$ 1,500.00	005815312	Jan 7, 2015	DE469956		FIRST CLASS MAIL	2015	4
AEO	2015	CAPITOL TOOLS INC.	1/5/15	12_9_14	CAPITOL TOOLBOX TRANSITION	\$ 4,000.00	005815308	Jan 7, 2015	DE469952		FIRST CLASS MAIL	2015	4
AEO	2015	CHRISTINE NAYLOR	1/5/15	00-0002014	CHRISTINE NAYLOR -TRANSITION	\$ 4,000.00	005815311	Jan 7, 2015	DE469957		FIRST CLASS MAIL	2015	4
AEO	2015	DAVID JACKSON	12/18/14	DJACKSON_11/30	DAVID JACKSON	\$ 1,817.30	001149163	Dec 22, 2014	DE469157		DIRECT DEPOSIT - CTX	2015	3
AEO	2015	DAVID JACKSON	1/5/15	DAVID JACKSON_	DAVID JACKSON_12/28_1/3	\$ 545.19	001150235	Jan 7, 2015	DE469937		DIRECT DEPOSIT - CTX	2015	4
AEO	2015	DAVID JACKSON	1/5/15	DAVID JACKSON_	DAVID JACKSON_12/14_12/27	\$ 1,453.84	001150235	Jan 7, 2015	DE469938		DIRECT DEPOSIT - CTX	2015	4
AEO	2015	DAVID JACKSON	12/8/14	D_JACKSON_1117	DAVID JACKSON	\$ 1,517.98	005807535	Dec 9, 2014	DE468193		HOLD FOR AGENCY PICKUP	2015	3
AEO	2015	EBONY ALERE WADE	12/18/14	EWADE_11/30_12	EBONY WADE	\$ 3,085.55	005811010	Dec 22, 2014	DE469188		HOLD FOR AGENCY PICKUP	2015	3
AEO	2015	EBONY ALERE WADE	1/5/15	EBONY WADE 12/	EBONY WADE - 12/14-12/27	\$ 2,623.14	005815619	Jan 7, 2015	DE469924		HOLD FOR AGENCY PICKUP	2015	4
AEO	2015	EBONY ALERE WADE	1/5/15	EBONY WADE 12/	EBONY WADE_12/28_12/31	\$ 908.01	005815619	Jan 7, 2015	DE469925		HOLD FOR AGENCY PICKUP	2015	4
AEO	2015	EBONY WADE	12/8/14	E_WADE_1117_11	EBONY WADE	\$ 2,429.77	005807536	Dec 9, 2014	DE468201		HOLD FOR AGENCY PICKUP	2015	3
AEO	2015	KEITH ANDREW PERRY	12/18/14	KPERRY_11/30-1	KEITH PERRY	\$ 3,000.02	001149146	Dec 22, 2014	DE469181		DIRECT DEPOSIT - CTX	2015	3
AEO	2015	KEITH ANDREW PERRY	1/5/15	KEITH A. PERRY	KEITH A. PERRY_12/29_12/31	\$ 973.06	001150233	Jan 7, 2015	DE469926		DIRECT DEPOSIT - CTX	2015	4
AEO	2015	KEITH ANDREW PERRY	1/5/15	KEITH A. PERRY	KEITH A. PERRY_12/14_12/27	\$ 2,588.76	001150233	Jan 7, 2015	DE469928		DIRECT DEPOSIT - CTX	2015	4
AEO	2015	LATEEFAH S. WILLIAMS	12/18/14	LWILLIAMS_12/1	LATEEFAH WILLIAMS	\$ 3,855.63	005811019	Dec 22, 2014	DE469193		HOLD FOR AGENCY PICKUP	2015	3
AEO	2015	LATEEFAH S. WILLIAMS	1/5/15	LATEEFAH WILLI	LATEEFAH WILLIAMS_12/15_12/27	\$ 3,001.01	005815623	Jan 7, 2015	DE469944		HOLD FOR AGENCY PICKUP	2015	4
AEO	2015	LATEEFAH S. WILLIAMS	1/5/15	LATEEFAH WILLI	LATEEFAH WILLIAMS_12/28_12/31	\$ 437.16	005815623	Jan 7, 2015	DE469946		HOLD FOR AGENCY PICKUP	2015	4
AEO	2015	MARRISA GELLER	12/18/14	MGELLER_12/1_1	MARRISA GELLER	\$ 2,389.24	005811014	Dec 22, 2014	DE469197		HOLD FOR AGENCY PICKUP	2015	3
AEO	2015	MARRISA GELLER	12/18/14	MGELLER_11/17_	MARRISA GELLER	\$ 1,687.28	005811014	Dec 22, 2014	DE469198		HOLD FOR AGENCY PICKUP	2015	3
AEO	2015	MARRISA GELLER	1/5/15	MARRISA GELLER	MARRISA GELLER_12/29_12/31	\$ 644.00	005815621	Jan 7, 2015	DE469941		HOLD FOR AGENCY PICKUP	2015	4
AEO	2015	MARRISA GELLER	1/5/15	MARRISA GELLER	MARRISA GELLER_12/15_12/28	\$ 1,700.16	005815621	Jan 7, 2015	DE469942		HOLD FOR AGENCY PICKUP	2015	4
AEO	2015	ROBERT CLYDE WHITE, JR.	12/18/14	RWHITE_11/30-1	ROBERT WHITE	\$ 3,348.81	005811017	Dec 22, 2014	DE469194		HOLD FOR AGENCY PICKUP	2015	3
AEO	2015	ROBERT CLYDE WHITE, JR.	1/5/15	ROBERT WHITE_1	ROBERT WHITE_12/28_12/31	\$ 1,151.82	005815622	Jan 7, 2015	DE469929		HOLD FOR AGENCY PICKUP	2015	4
AEO	2015	ROBERT CLYDE WHITE, JR.	1/5/15	ROBERT WHITE_1	ROBERT WHITE_12/14_12/27	\$ 3,316.82	005815622	Jan 7, 2015	DE469930		HOLD FOR AGENCY PICKUP	2015	4
AEO	2015	SEAN B. TREANOR	12/8/14	S_TREANOR_1117	SEAN B. TREANOR	\$ 1,783.88	005807537	Dec 9, 2014	DE468199		HOLD FOR AGENCY PICKUP	2015	3
AEO	2015	SEAN BENJAMIN TREANOR	12/18/14	S_TREANOR_12/1	SEAN B. TREANOR	\$ 2,125.20	005811013	Dec 22, 2014	DE469183		HOLD FOR AGENCY PICKUP	2015	3
AEO	2015	SEAN BENJAMIN TREANOR	1/5/15	SEAN TREANOR_1	SEAN TREANOR_12/28_1/1	\$ 425.04	005815620	Jan 7, 2015	DE469934		HOLD FOR AGENCY PICKUP	2015	4
AEO	2015	SEAN BENJAMIN TREANOR	1/5/15	SEAN TREANOR_1	SEAN TREANOR_12/14_12/27	\$ 1,661.52	005815620	Jan 7, 2015	DE469936		HOLD FOR AGENCY PICKUP	2015	4
AEO	2015	SIMON CHAN	12/18/14	S_CHAN_12/1-12	SIMON CHAN TRANSITION	\$ 3,301.25	005811022	Dec 22, 2014	DE469128		HOLD FOR AGENCY PICKUP	2015	3
AEO	2015	SIMON CHAN	1/5/15	SIMON CHAN_12/	SIMON CHAN_12/28-12/31	\$ 1,120.69	005815626	Jan 7, 2015	DE469931		HOLD FOR AGENCY PICKUP	2015	4
AEO	2015	SIMON CHAN	1/5/15	SIMON CHAN_12/	SIMON CHAN_12/15-12/27	\$ 3,005.88	005815626	Jan 7, 2015	DE469933		HOLD FOR AGENCY PICKUP	2015	4
AEO	2015	THE JPM GROUP	12/18/14	PMOBLEY_11/30_	PIERPONT MOBLEY TRANSITION	\$ 3,298.40	001149150	Dec 22, 2014	DE469207		DIRECT DEPOSIT - CTX	2015	3
AEO	2015	THE JPM GROUP	1/5/15	PIERPONT MOBLE	PIERPONT MOBLEY_12/15_12/31	\$ 3,168.20	001150234	Jan 7, 2015	DE469940		DIRECT DEPOSIT - CTX	2015	4

\$ 71,864.63